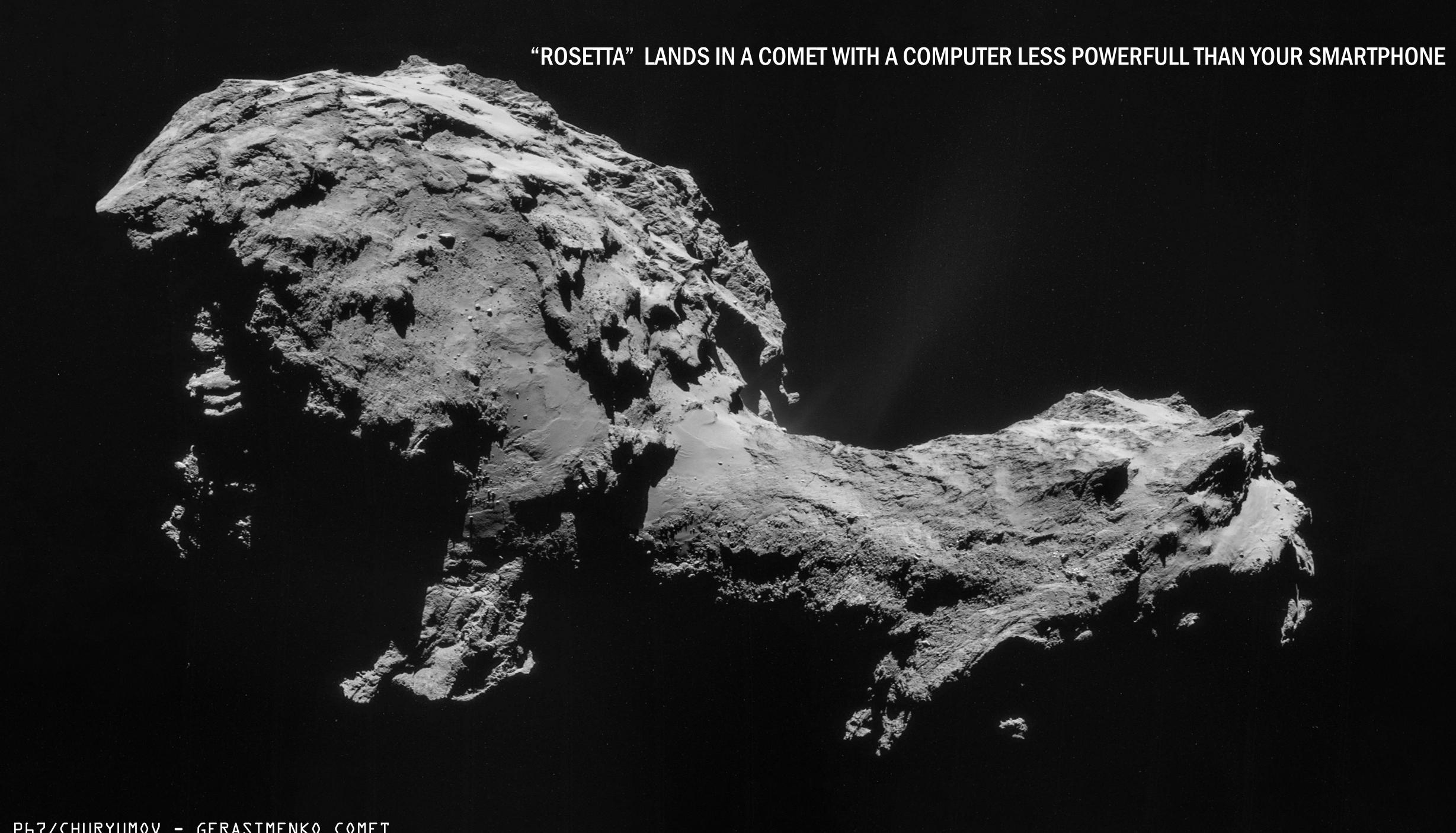
LOSING TO FINTECH COMPANIES? FINANCIAL INSTITUTIONS AND THEIR DIGITAL TRANSFORMATION

Dario Fuentes

Oct, 3rd, 2016



PL7/CHURYUMOV - GERASIMENKO COMET



Over 8,000 Fintech companies in the U.S.A.

FINTECH | LANDSCAPE everisDigital



© everisDigital 2015 | Source: "OnFinance Top 100 private companies " by AlwaysOn & everisDigital database.



Aarkets & Investing	F	- inancial platforms	s
TYZEN Gestimize iex	Biz2Credit	CAN CAPITAL	< Upstart
SDOR V LexShares sliced	LOAN LOGISTICS	Kabbage	Otilt
Robinhood tradier		borro	SoFi
	C2FO°	Even	OPORTUN
		wongai	LendUp
wealthfront	Crowd	Ifunding & peer-to lending	p-peer
& Corporate Finance	eMoneyPool x1 crowdfunder kic	Dealstruck 🦻 KSTARTER 🛠 OurC	fundera Funding Circle
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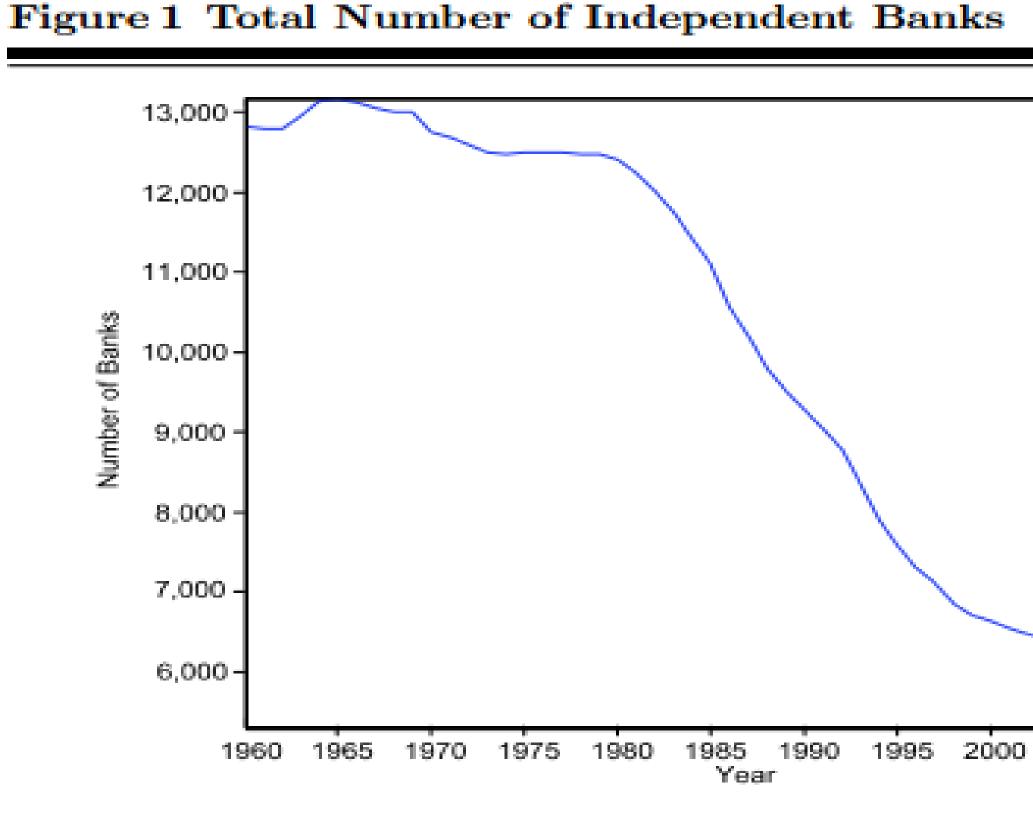


Not your regular children's bank account

- Osper is not a bank
- Ease of use
 - Account set up in under 2 mins
 - Free of charge
 - Set up from mobile or web
 - Fraud and identity checks are done in real time, no need for branch visit
- Secure

 - One App two logins, one for parents, one for young people • Tracking children's spend, parents can load money for multiple children
- Education
 - Teaching young people to budget

The number of independent banks in US has declined 50% since 1960



Source: R. McCord and E. S. Prescott: Collapse of Bank Entry; Pwc Global Fintech Report 2016; McKinsey Global Banking Annual Review 2015

At Risk

More than 20% of Financial Services are at risk to FinTechs by 2020

0 2005 2010

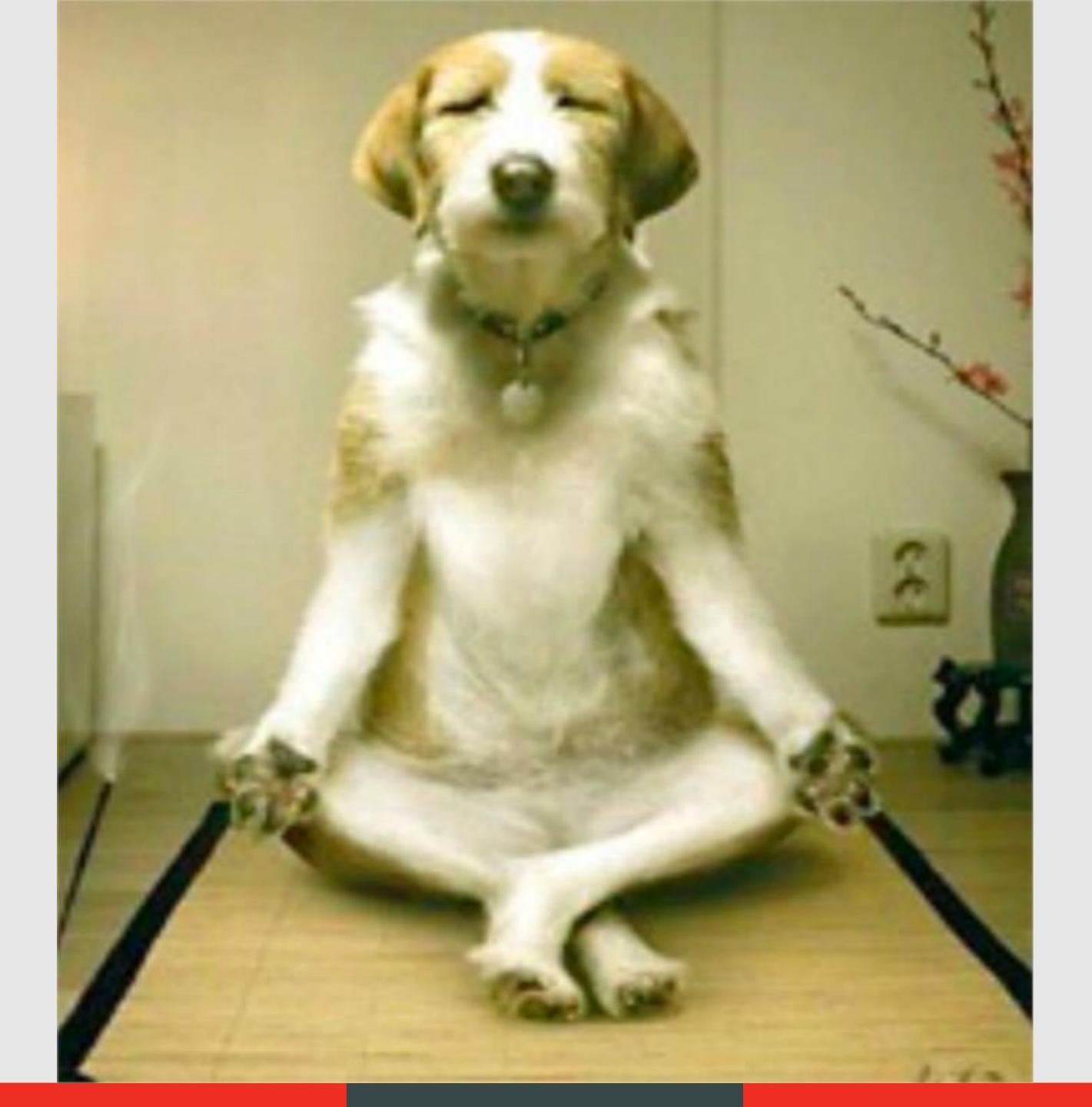
McKinsey & Company

pwc

10% to 40% of retail banking revenues, between 20% to 60% of profits



Options...



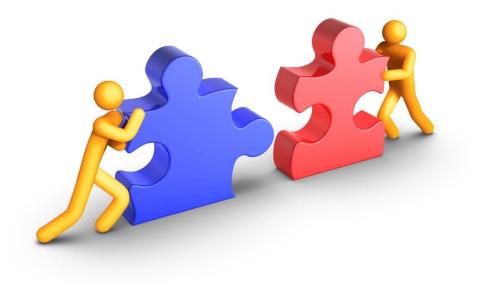
Sustainability of Financial Services Four Options Presented





Acquire Fintech Startups

Establish Corporate Venture Accelerators



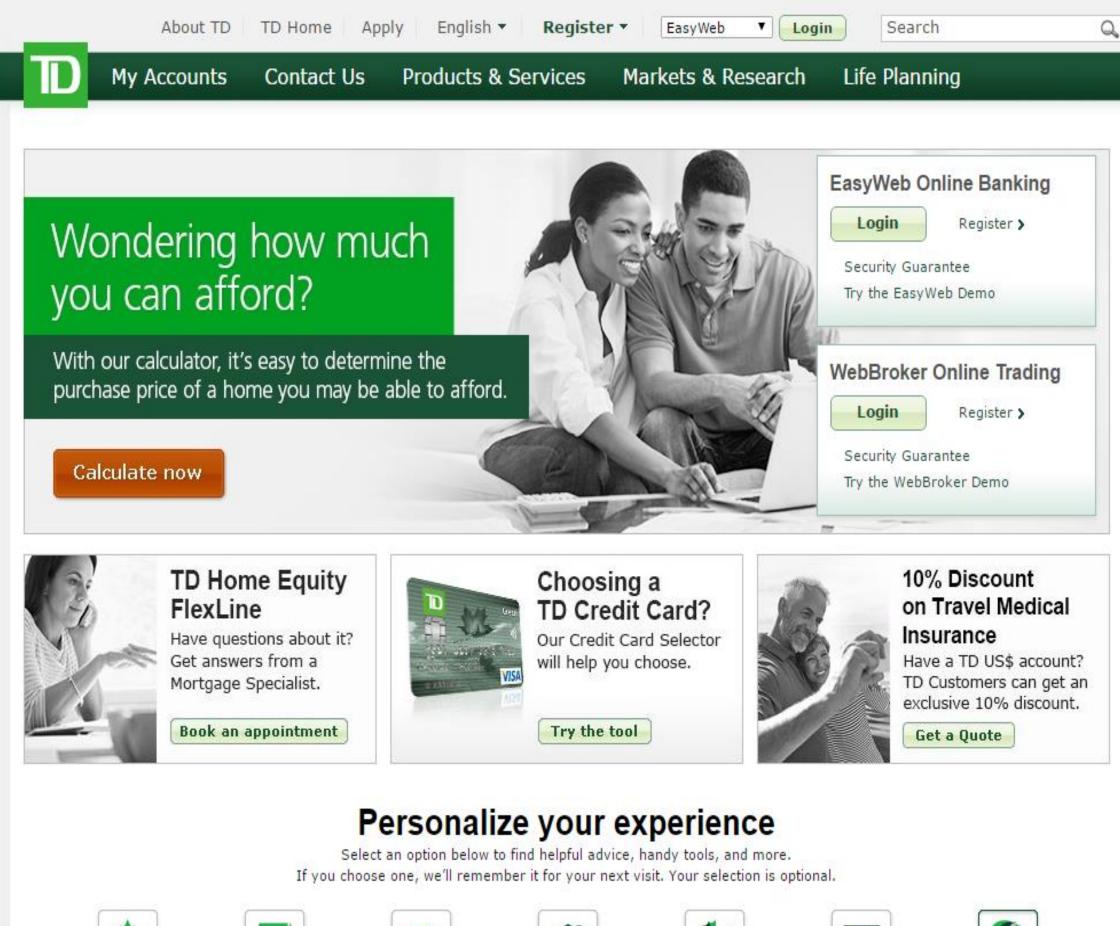


Partner and Collaborate with Fintechs

Create a digital pure play digital bank



Moven is helping TD Bank acquire more clients





I'm new to Canada

I'm in school

I've got

a new job













I'm planning to retire

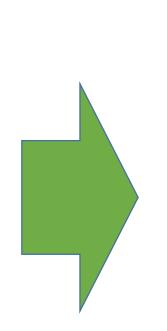
I'm buying a home

I'm starting a business



I'm starting a family





≡ Sp	ending by	Catego	ory	仚	≡	Spending	g Insights
ALL	WAN	TS	NEE	DS			Spending
\$	\$890 BELOW TYPICAL	\$1,95 TYPIC/ SPEN	AL SF	,061 PENT FAR		as of Janua	ary 14, 2016
JANUARY 2010	6					\$2	\cap
🗎 Shoppi	ng	S	\$280.35	>		ΨΟ Below	JU Typical
Grocer	ies	Ś	\$184.64	>			061
Dining	Out		\$174.26	>		Spent	So Far
A Home		9	\$133.24	>		FROM 3 A	CCOUNTS
🚖 Enterta	inment	S	\$130.98	>	You'r	e nicely on t money th	rack to save his month.
🖨 Travel			\$85.79	>			
Cash			\$60.00	>	0	\$	ිරි
Fees			\$12.50	>		hind	222



Fundation is in partnership with Bank of Bennington for Small Business Loans



	LET'S	START WITH SOME BASIC	INFORMATION
Do you curren Bennington? NO VE	tly have an existing account with Bank of	Email Address	Confirm Email Address
Business Nam	e	Zip Code of Business	Use of Proceeds Select Use of Proceeds
How Old is thi	How Old is this Business	Annual Business Sales	Annual Business Profit Before Tax
Select Tenu	re of Business	\$	\$



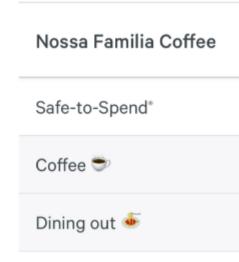
Acquisition





The happy day a Goal comes true.

The money's right there to bring the thing you've been saving for to life.

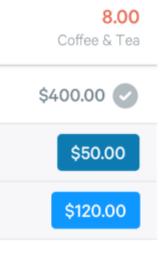


BLOG

FEATURES

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Taking on Options Presented Requires Digital Transformation



05 Organizational Change

04 Optimize Knowledge

03 Digital Products

02 Optimize Processes

01 Client Experience



Digital transformation requires cultural change as a foundation

Learn

Learn digital

Digital to business leaders and Business to new digital leaders

Talent

Transform the way we build, buy and borrow digital talent Talent

Culture Embed a digital culture to disrupt the business

Culture

Source: Boston Consulting



Structure Build evolvable structures that support critical elements of the Digital

Processes

Agile

Strategy

Extend agile ways of working to areas beyond IT

In closing, technology has changed the ecosystem in Finance

Where we are:

- The clients want fast and easy solutions that solve real time problems
- Clients needs are being fulfilled by Fintech more than banks
- Banks will lose to Fintechs if we do not adapt

Where we need to go:

- Prepare for different model of banking, transform our organizations to retain relevance
- Through partnerships, alliances and acquisitions, there are great opportunities for Fintechs and Banks to coexist
- Digital transformation can't be accomplished without transforming the current culture of our banks

